

Appendix 1

MEMBERS OF CARIBBEAN TRADE AND ADJUSTMENT GROUP

Mr. Richard Fletcher	Chair Principal Advisor, Inter-American Development Bank
Professor Compton Bourne	Deputy Chair President, Caribbean Development Bank
H.E. Dr. Richard Bernal	Ambassador of Jamaica to the United States of America
Mrs. Wendy Craig	Deputy Governor, Central Bank of the Bahamas
Professor Andrew Downes	Director, Sir Arthur Lewis Institute of Social and Economic Research, University of the West Indies, Cave Hill Campus
Dr. Alvin Hilaire	Senior Economist, International Monetary Fund
Mr. Alan Slusher	Director, Economics and Programming Department, Caribbean Development Bank
Mr. Dwight Venner	Governor, Eastern Caribbean Central Bank
Ms. Evelyn Wayne	CARICOM Coordinator
Dr. Delisle Worrell	Technical Assistance Advisor, International Monetary Fund



Ambassador Havelock Brewster	Technical Advisor
Ms. Reshma Mahabir	Research Assistant
Mrs. Norma Lloyd	Administrative Assistant
Ms. Yvonne A. Peart	Administrative Assistant

Appendix 2

PRIORITY RECOMMENDATION

1. Define a **coherent approach to international trade policy and rationalize and strengthen institutional capacity** in this respect.
2. **Transform the Caribbean Development Bank into the premier development finance institution of the region**, with a substantially greater capitalization.
3. Revitalize and improve the competitiveness of traditional agriculture, with priority given to a **Common Policy for Sugar, a Common Policy for Rice, and implementation of the EU Frameworks of Assistance to the Banana Industry**.
4. Approve and implement a **Caribbean Tourism Development Strategy**.
5. Establish a **Program of Competitiveness**.
6. Organize a **Caribbean Economic Forum**, patterned after the Davos (World Economic) Forum, as a successor to CGCED.
7. Prepare a **Human Resource Retention and Development Program** and invite external collaboration.

Appendix 3

MATRIX OF RECOMMENDATIONS

Issue	Proposal	Action Led By:
International Trade Negotiations	<ul style="list-style-type: none"> - Define a Coherent Approach to International Trade Policy - Organize Negotiations within Responsible Policy – Making Structures - Build implementation and Institutional Capacity - COTED Coordination System /or make International Trade Policy a Community Responsibility 	PMSCEN
Agriculture	<ul style="list-style-type: none"> - Common Policy for Intra-Regional Agriculture 	
A. Sugar	<ul style="list-style-type: none"> - Caribbean Common Sugar Policy 	CARICOM
B. Rum	<ul style="list-style-type: none"> - Monitoring and Evaluation of EU Programming Assistance 	WIRSPA/CARICOM
C. Bananas	<ul style="list-style-type: none"> - Monitoring and Evaluation of the Framework of EU Assistance to the Banana Industry 	Government of Jamaica / OECS
D. Rice	<ul style="list-style-type: none"> - Caribbean Common Rice Policy 	CARICOM
	<ul style="list-style-type: none"> - Monitoring and Evaluation of EU Program of Assistance 	Government of Guyana / Suriname
Manufacturing	<ul style="list-style-type: none"> - Industrial skills training program and incentives for Retooling and R&D 	TTMA/CARICOM
Textiles / Apparel	<ul style="list-style-type: none"> - Integrated Program of Structural Adjustment for the Textile/Apparel Industries 	Government of Jamaica/CARICOM
Mining	<ul style="list-style-type: none"> - Policies and Regulations for Mining Industry 	Ministry of Mines/EPAS/ CARICOM
	<ul style="list-style-type: none"> - Legal Framework for the Mining Industry 	
	<ul style="list-style-type: none"> - Promotion of Small-Scale domestic companies 	
	<ul style="list-style-type: none"> - Environmental Protection Regulations 	
Services		
A. Tourism	<ul style="list-style-type: none"> - Caribbean Tourism Development Strategy 	Caribbean Tourism Organization / CDB / Tourism & Hotel Private Sector / EU
B. Financial Services	<ul style="list-style-type: none"> - Regional Guidelines for the Development and Regulation of Financial Services in the Caribbean 	COFAP/IMF- CARTAC/CCMS

C. Telecommunications	- Harmonized Telecommunications Policy for the Caribbean	CTU/CDB / IDB / EU
D. Information Services	- National ICT Development Strategies - Regional Information Services Policy - Evaluation of the Prospects of the Infomatics Industry in the Caribbean	Governments/IDB CARICOM/IDB UWI – Cave Hill EU
E. Entertainment Services	- Regional Strategy for the Development of Entertainment Services	Government of Trinidad & Tobago/CARICOM
F. Health Export Services	- Implementation Strategy for the Development of Caribbean Health Services Exports	Ministers of Health / PAHO / EU
Macroeconomic		
A. Fiscal Reforms	- Plan and Time –Table for Caribbean Fiscal Reform	COFAB/IMF-CARTAC
B. Exchange Rate Management and Regional Monetary Policy	- Improve Convergence Criteria and Monitoring - Public Education Campaign on a Caribbean Common Currency	Central Banks/ CCMS/IMF-CARTAC
C. Capital Markets	- A Regional Assessment and Action Plan for the Liberalization and Development of CARICOM Capital Markets	Central Banks/World Bank/IMF-CARTAC/CDB
Governance and Institutions		
A. Governance	- Address Key Points of Policy Intervention, Especially Education and Trade	Governments
B. Justice Institutions	- Comprehensive Regional Justice Improvement Program - Regional Justice Training and Research Academy - Region-wide Statistical Data Collection on Crime and Justice	Minister of Legal Affairs/UK/US/Canada
C. Civil Society	- Joint CARICOM Conference of Ministers of Local Government and Community Development	CARICOM/UK/Canada
D. Regional Institutional Arrangements	- New Institutional Framework - Integration of CSME and External Negotiations (RNM) Structure - Consultative Framework (Modernization and Restructuring of the Caribbean University System) to permanently support information/analysis/research for negotiations	CARICOM/ Conference of Heads of State

Competitiveness, Public and Private Sector Development		
A. Competitiveness and Human Resource Development	<ul style="list-style-type: none"> - Program for the Study of Competitiveness - Comprehensive Regional Program for Human Resources Development 	<p>UWI - Mona /World Bank/IDB</p> <p>UWI - Mona / IDB/ EU</p>
B. Labor	<ul style="list-style-type: none"> - System of Tripartite Consultations 	Ministers of Labor/ PSOs / ILO
C. Public Sector Modernization	<ul style="list-style-type: none"> - Regional Public Sector Modernization Plan 	CDB / IDB / Com Sec
D. Private Sector Development	<ul style="list-style-type: none"> - Mechanism of Cooperation between Government and the Private Sector - Caribbean Economic Forum 	<p>COFAP/ PSOs</p> <p>Private Sector/World Bank</p>
E. Informal Sector	<ul style="list-style-type: none"> - Mainstream Informal Sector - Comprehensive Region-wide Program of Data Collection and Analysis of the Informal Sector 	UWI - St. Augustine / ILO/IMF-CARTAC
F. Caribbean Diaspora	<ul style="list-style-type: none"> - Caribbean Diaspora International Foundation 	COFOR
G. Infrastructure	<ul style="list-style-type: none"> - Regulatory Framework - Regional Infrastructure Advisory Agency - Harmonization of National Legislation on - Environmental Protection - Caribbean Infrastructure Information and Training Facility 	CARICOM/IDB/ CDB/EU
Financing, Adjustment and Reconstruction	<ul style="list-style-type: none"> - New concept and transformation of the Caribbean Development Bank/Caribbean Investment Corporation/Caribbean Infrastructure Fund. 	Governors of CDB/COFAP

Appendix 4

CONTRIBUTIONS SUBMITTED FOR CARIBBEAN TRADE AND ADJUSTMENT PROJECT

NUMBER	TITLE
1. CRNM/CTAG/006/12/00	The Cotonou Partnership Agreement between the African-Caribbean-Pacific Group of States and the European Community – Main Features and Commitments relating to Trade (Amb. H.R.Brewster)
2. CRNM/CTAG/007/01/01	Trade Development, Adjustment and Compensation Measures in Trade Agreement (Dr. Anthony Gonzales)
3. CRNM/CTAG/008/01/01	Update on the FTAA Process/Negotiating Groups (prepared for the Tenth Meeting of the COTED, Guyana, January 2001 (Amb. Richard Bernal)
4. CRNM/CTAG/009/02/01	Human Resource Management: Strategy for Growth and Development (Prof. Kenneth Hall)
5. CRNM/CTAG/010/02/01	Health and Health Services in the Caribbean (Sir George A.O. Alleyne)
6. CRNM/CTAG/011/02/01 (Rev.1)	A New Policy Approach to the Caribbean Diaspora (Prof. Don Robotham)
7. CRNM/CTAG/012/02/01	WTO Negotiations: Built-In Agenda, and a Proposed Round (Amb. Ransford Smith)
8. CRNM/CTAG/013/02/01	Creating a New Vision and an Action Plan for Caribbean Tourism in the 21 st Century (Draft) (Mr. Jean Holder)
9. CRNM/CTAG/014/03/01	Issues in Caribbean Tourism (Tourism Intelligence International (Dr. Auliana Poon)
10. CRNM/CTAG/015/03/01	Private Sector Development (Private Sector Commission, Guyana)
11. CRNM/CTAG/016/03/01	Enterprise Competitiveness in a Small, Developing Low Growth Economy: Jamaican Experiences (Prof. Alvin Wint)

12. CRNM/CTAG/017/03/01	Trade Liberalization in Telecommunications – Caribbean Issues (Mr. Roderick Sanatan)
13. CRNM/CTAG/018/04/01	Regional Integration Institutional Arrangements Underlying Assumptions and Contemporary Appropriateness (Prof. Vaughan A. Lewis)
15. CRNM/CTAG/020/04/01	Globalization and the Caribbean Financial Sector: Towards a Strategy for Survival (Republic Bank Ltd. Trinidad & Tobago – Dr. Ronald Ramkissoon)
16. CRNM/CTAG/021/04/01	Infrastructure for Development: A Policy Agenda for the Caribbean – June 1996: Executive Summary (Mr. Keith Evans)
17. CRNM/CTAG/022/04/01	Entertainment Services (Ms. Allison Demas & Dr. Ralph Henry)
18. CRNM/CTAG/023/04/01	The Rise and Fall of the Jamaican Apparel Industry (Amb. Peter King)
19. CRNM/CTAG/024/05/01	The Jamaican Foreign Exchange Rate Regime (Mr. Colin Bullock)
20. CRNM/CTAG/025/05/01	Civil Society & Governance (Prof. Neville Duncan)
21. CRNM/CTAG/026/05/01	A Summary Position Paper: The NGO Sector in the Caribbean Community its Composition, Current Thinking, and Potential for Contributing to Sustainable Caribbean Development (Ms. Judith Wedderburn)
22. CRNM/CTAG/027/05/01	Strategy for the Promotion of Information and Communications Technology in the Caribbean (Mr. Juan Belt)
23. CRNM/CTAG/028/07/01	Fiscal Aspects in Trade and Adjustment in the Caribbean (Dr. Alvin Hilaire)
24. CRNM/CTAG/029/08/01	A Currency Union for the Caribbean (Dr. Delisle Worrell)